

## Public Document Pack



17 February 2014

A meeting of the **ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP - MANAGEMENT COMMITTEE** will be held in the **COMMITTEE ROOM 1, KILMORY, LOCHGILPHEAD** on **WEDNESDAY, 19 FEBRUARY 2014** at **2:00 PM**.

### Supplementary Pack - Agenda

3. (b) Area Based Economic Development Action Plan 2014-18 Ishabel Bremner  
(Pages 1 - 4)
8. (a) Draft Delivery Plan (Pages 5 - 14)
10. **RESOURCE PLANNING - BRUCE WEST**(Pages 15 - 16)

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**Argyll and Bute Community  
Planning Partnership****MANAGEMENT COMMITTEE****19<sup>th</sup> FEBRUARY 2014**

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**SUMMARY UPDATE: AREA-BASED ECONOMIC DEVELOPMENT ACTION  
PLANS**

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**1 SUMMARY**

- 1.1 As detailed in the Council's Economic Development Action Plan (EDAP), 2013-2018 the first iteration of four discrete Argyll and Bute Council administrative area-based action plans was developed in October 2013 in order to complement and contribute to the outcomes within the main EDAP document and the Single Outcome Agreement (SOA). Thus there will be an area-based EDAP for Bute and Cowal; Helensburgh and Lomond; Mid-Argyll, Kintyre and the Islands; and for Oban, Lorn and the Isles.
- 1.2 The first iteration of these area-based EDAPs was presented to all the Area Committees earlier this month, February 2014. It was agreed to develop more tailored plans with realistic and achievable outcomes by 2018 supported by SMART in-year successes measures for 2014/15. To this end, a further workshop event(s) in each area will take place with elected members and a wider range of Community Planning Partners. The workshops will also assess what has been achieved in each locality during 2013/14, based on current in-year success measures included in the initial draft plans.
- 1.3 The findings of the Area Community Planning Group events that took place during January and early February 2014 will be fed into the workshop discussions with regard to the area-based EDAPs.

**2 RECOMMENDATION**

It is recommended that the CPP Management Committee:

- 2.1
  - 1 Notes the content of this summary paper.
  - 2 Provides any further guidance on how to consult with Community Planning Partners across Argyll and Bute.

**3 DETAIL**

- 3.1 Further to a detailed Argyll and Bute Strategic Management Team paper in September 2013 it was highlighted and agreed as imperative that the content of the area-based EDAPs would need to align and integrate with the CPP governance structure and the SOA delivery plans.

- 3.2 The SOA workshop sessions held in November 2013 focused on developing delivery plans for each of the six SOA outcomes. Officers within the Development and Infrastructure Directorate who assisted the Improvement Service to facilitate discrete discussion groups during the area-based EDAP workshops in October were also involved in the SOA workshops.
- 3.3 The Council's EDAP (which is aligned to the SOA) sets out how the Council can assist in growing the economy of Argyll and Bute, with a key focus on partnership delivery. The EDAP provides a framework for sustainable economic development centred round four 'C's':
- **Competitive** Argyll and Bute – businesses, places and sustainable economic assets;
  - **Connected** Argyll and Bute – transport, infrastructure, digital connectivity and grid;
  - **Collaborative** Argyll and Bute – national and European policy and funding, employability and skills development, and harnessing the potential of the third sector; and
  - **Compelling** Argyll and Bute – increasing the profile of the area to attract economically active new residents (individuals and families), inward investors and visitors.
- 3.4 The workshop sessions in October to produce the first iteration of the area-based EDAPs were attended by elected members and a selection of Community Planning Partners supported by Council officers from the Development and Infrastructure Directorate (facilitation support), Communities Services and Improvement and HR. Detailed breakout group discussions took place with regard to the **competitive** and **connected** themes. The **collaborative** and **compelling** topics were discussed collectively.
- 3.5 With regard to the breakout sessions, groups were asked to identify their top three actions. Under the **competitive** theme, there were a number of common issues that were captured across the workshops. For example:
- the requirement to focus on tourism, with a particular focus on cultural and heritage issues, which then led onto discussions on the need to provide quality accommodation for the tourist market across a variety of accommodation types i.e. bunkhouses up to five star hotels; and
  - the development of the local skills base to complement local employment opportunities and sectoral development.
- 3.6 The focus for a **connected** Argyll and Bute was very strong across all area groups in terms of improvements to mobile phone coverage, broadband/digital connectivity and integrated transport networks.

#### **4 CONCLUSION**

- 4.1 The principal outcome of this exercise will be to produce agreed area-based EDAPs by the end of March 2014 for each of the four Council administrative areas, with a focus on a concise set of deliverable and realistic actions to be taken forward, fully aligned and complementary to the overarching EDAP and SOA delivery plans.
- 4.2 The area-based EDAPs will then be presented to the Area Committees in April 2014 for approval. It should be noted that although approved these plans will be working documents so that economic opportunities can be captured and addressed as they arise over the next four financial years.

**For further information please contact:**

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# Argyll and Bute CPP Single Outcome Agreement 2013-23 Delivery Plan

**Overarching outcome: Argyll and Bute’s economic success is built on a growing population.**

<b>OUTCOME 6: People live in safer and stronger communities</b>		Outcome Lead – Barry McEwan, Police Scotland Paul Connelly, Scottish Fire and Rescue
<b>Main areas of focus included within this outcome:</b>		
Ensuring communities feel safer and that Argyll and Bute is a safer place. Supporting communities to become strong, resilient and self-reliant. Ensuring the natural and built environment is safe, respected, valued and free of environmental crime. Working in partnership to deliver outcomes effectively and efficiently ensuring best value.		
<b>Community Planning Partners delivering on this outcome:</b>		
Argyll and Bute Council NHS Highlands Police Scotland Scottish Fire and Rescue Service Third Sector Partnership Registered Social Landlords		
<b>Community Planning Partnership SOA Performance Indicators:</b>		
Number of people killed or seriously injured (KSI) in road accidents. Drug-related deaths per 100,000. Rate of alcohol related hospital admissions per 100,000 population. Rates of domestic abuse incidents per 100,000 population. Volume and rate of domestic housebreaking per 10,000 population. Volume and rate of violent crimes, including sexual crimes, per 10,000 population. Volume and rate of complaints of anti-social behaviour per 10,000 population. Volume and rate of assaults per 10,000 population. Number of suicides per 100,000 population. Total number of fire fatalities and casualties. Total number of primary and secondary fires.		
<b>Preventative measures and early interventions:</b>	<b>Lead organisation</b>	
<b>Equality outcome</b>	<b>Lead organisation</b>	
<ul style="list-style-type: none"> <li>• People from and across protected groups are meaningfully engaged with us and their views contribute to service improvements.</li> </ul>	<ul style="list-style-type: none"> <li>• Police Scotland <b>THIRD SECTOR</b></li> </ul>	
<ul style="list-style-type: none"> <li>• Everyone in Scotland is able to contact the police when they require our assistance and this</li> </ul>	<ul style="list-style-type: none"> <li>• Police Scotland</li> </ul>	

experience is positive.	
<ul style="list-style-type: none"> <li>• People from all over Scotland’s community groups feel confident in contacting the Fire and Rescue Service for advice and information on relevant non-emergency issues.</li> </ul>	<ul style="list-style-type: none"> <li>• Scottish Fire and Rescue Service</li> </ul>
<ul style="list-style-type: none"> <li>• Disabled, LGBT, BME, older people and people from minority faiths are aware of the services provided by the SFRS, particularly how these can be adapted to meet their own individual needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Scottish Fire and Rescue Service</li> </ul>
<ul style="list-style-type: none"> <li>• People better recognise hate crimes and incidents and feel confident reporting them.</li> </ul>	<ul style="list-style-type: none"> <li>• Police Scotland</li> </ul>
<ul style="list-style-type: none"> <li>• Individuals within and across protected groups feel safe and secure within their local communities.</li> </ul>	<ul style="list-style-type: none"> <li>• Police Scotland</li> </ul>
<ul style="list-style-type: none"> <li>• Victims of gender-based assault are safer and are confident that the police are responsive to their needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Police Scotland</li> </ul>
<ul style="list-style-type: none"> <li>• People from all Scotland’s community groups are safer in their homes and on our roads.</li> </ul>	<ul style="list-style-type: none"> <li>• Scottish Fire and Rescue Service</li> </ul>
<ul style="list-style-type: none"> <li>• People from across all communities are enabled to live their lives free from hate crime, harassment and domestic abuse.</li> </ul>	<ul style="list-style-type: none"> <li>• Scottish Fire and Rescue Service <b>POLICE</b></li> </ul>
<ul style="list-style-type: none"> <li>• Women who experience Gender Based Assault will receive health services that meet their needs</li> </ul>	<ul style="list-style-type: none"> <li>• NHS Highland</li> </ul>
<ul style="list-style-type: none"> <li>• The population of Highland have an increased understanding of hate incidents and of their impact on individuals and communities.</li> </ul>	<ul style="list-style-type: none"> <li>• NHS Highland <b>POLICE, IF RELEVANT</b></li> </ul>
<ul style="list-style-type: none"> <li>• People who experience or witness hate crimes will feel more confident to report them, and will feel satisfied with the response received from NHS Highland</li> </ul>	<ul style="list-style-type: none"> <li>• NHS Highland ???????</li> </ul>



<b>SHORT TERM OUTCOME 6.1 Enhance safety of women and children</b>						
Short term outcome Lead -						
<b>Actions on this short term outcome</b>		<b>Target completion date</b>	<b>Lead Organisation/ Partnership</b>	<b>Lead Officer</b>	<b>Performance Indicators for this short term outcome</b>	<b>Target Performance (increase/decrease/ frequency of data, etc)</b>
6.1.1	Provide support and assistance to all victims of domestic abuse and robustly manage offenders	2017	VAW partnership/Police Women's Aid/Assist	Chair of VAW Partnership?	No. of domestic abuse incidents reported to the police  No of detected crimes  No of MATAAC nominals  % of Assist referrals prior to offenders attending court	Baselines finalised March 14
6.1.2	Enhance the safety of children through effective partnership working	2017	CPC/Social work/Police/Health/Education/Trading Standards	GIRFEC	Increase % of pupils/youth groups participating in Alcohol/Drug /Internet safety/Bullying inputs  No of TPO operations  % of CP domestic/ <b>GIRFEC</b> referrals to EEI, SW, Education, Health on next working day	<b>Increase</b>

6.1.3	Enhance the safety of women by delivering in partnership education and prevention programmes	2017	VAW Partnership	Chair of VAW Partnership	No of group 2 (sexual) crimes  Increase % of participants in presentations	VAW/Rape Crisis strategy? – check
<b>SHORT TERM OUTCOME 6.2 Enhance safety of vulnerable groups</b>						
Short term outcome Lead -						
<b>Actions on this short term outcome</b>		<b>Target completion date</b>	<b>Lead Organisation / Partnership</b>	<b>Lead Officer</b>	<b>Performance Indicators for this short term outcome</b>	<b>Target Performance (increase/decrease/frequency of data, etc)</b>
6.2.1	Ensure effective partnership working and referral processes to protect vulnerable individuals and groups	2017	Police/Fire and Rescue/Social work/Health/APC	Police – Vulnerability Hub	No of AP referrals  <b>No of CP/GIRFEC Referrals</b>	CPC/APC Committee data
6.2.2	Ensure people are safe in their homes and the risk of harm and injury is reduced	2017	Police/Fire and Rescue/Social Work/Health/APC	Fire and Police	No of home fire safety visits  No of joint operations to target Bogus callers  No of domestic housebreaking % reduction and % increased detection rate.	
<b>SHORT TERM OUTCOME 6.3 Tackle disorder, anti social behaviour and violent crime</b>						
Short term outcome Lead -						

Actions on this short term outcome		Target completion date	Lead Organisation / Partnership	Lead Officer	Performance Indicators for this short term outcome	Target Performance (increase/decrease/frequency of data, etc)
6.3.1	Ensure effective multi agency tasking processes are in place to tackle disorder, antisocial behaviour and assaults through identification of hot spot locations and the management of repeat offenders.	2017	Police/Community safety tactical group	<b>POLICE/MATAC Chair</b>	No. of Incidents of disorder/ASB  No of Serious violent crimes ( Murder, Att murder, Serious Ass and Robbery)  No of crimes of violence (Common assault) other.	Baseline Figures Supt McClymont
6.3.2	Ensure effective multi agency processes are in place to tackle serious and organised crime by targeting offenders and groups who cause harm to our communities and ensure positive interventions where appropriate.	2017	Argyll & Bute Multi-Agency Serious and Organised Crime Strategic Group	<b>Chair of SAOC Multi-Agency group</b>	Monetary sum of POCA seizures  No of Drugs supply detections  <b>Increased community awareness through presentation to reduce risk</b>	Baseline Figures Supt McClymont
6.3.3	Reduce access to public funds by SAOC groups by reviewing current practices in public sector procurement policies and processes.	2017	Argyll & Bute Multi-Agency Serious and Organised Crime Strategic Group	<b>Chair of SAOC Multi-Agency group</b>	No of Legitimate enterprise seizures  100% compliance with auditing processes	Baseline Figures Supt McClymont
6.3.4	Reduce the number of	2017	Argyll and Bute Fire Group	<b>Chair of Fire Group</b>	No of wilful fire raisings	

	deliberate fires by improved partnership working, information sharing and targeting of offenders				No of detections for wilful fire raising	
<b>Short term outcome Lead - Improve environment, transport and fire safety</b>						
<b>Actions on this short term outcome</b>		<b>Target completion date</b>	<b>Lead Organisation/ Partnership</b>	<b>Lead Officer</b>	<b>Performance Indicators for this short term outcome</b>	<b>Target Performance (increase/decrease/ frequency of data, etc)</b>
6.4.3	Reduce secondary fires by engaging with local businesses including farming community	2017	Scottish Fire and Rescue and Argyll and Bute Fire Group	<b>Chair of Fire Group</b>	No of fire enforcement audits for business premises  No of reports of secondary fires	
6.4.4	Through effective partnership working and information sharing, reduce the no. of serious and fatal road traffic collisions on our roads	2017	Argyll and Bute Road Safety group	<b>Chair of Road Safety Group</b>	No of people killed  No People seriously injured	
6.4.5	Deliver education and prevention inputs to groups identified as high risk road users	2017	Police/Argyll and Bute Road Safety Group	<b>Chair of Road Safety Group</b>	No of speeding, seatbelt, mobile phone detections  No of RTCs	
6.4.6	Work in partnership with services and community groups to improve the	2017	A&B Roads and Amenity services	<b>MATAC Chair and Community Safety</b>	% of litter in designated space– national outcome for	

	environment and reduce vandalism, littering and dog fouling				roads and amenity services  % of Citizens Panel respondents who identify environmental issues as a concern	
<b>SHORT TERM OUTCOME 6.5 Reduced impact of alcohol and drug misuse on communities</b>						
Short term outcome Lead -						
<b>Actions on this short term outcome</b>		<b>Target completion date</b>	<b>Lead Organisation/ Partnership</b>	<b>Lead Officer</b>	<b>Performance Indicators for this short term outcome</b>	<b>Target Performance (increase/decrease/ frequency of data, etc)</b>
6.5.1	Develop strategies to improve prevention and referral and access to alcohol and drug services through coordinated partnership working.	2017	ADP	Meagan Harris	(No of Drug/alcohol related deaths?  No of drug supply crimes?  No of drug/drink related hospital admissins)  To Meagan for data	
6.5.2	Provide information and intelligence to A&B Licensing forum and licensing board to inform the decision making processes with regards liquor licensing	2017	ADP	Meagan Harris	To Meagan for data	
<b>SHORT TERM OUTCOME 6.6 Stronger, resilient and more involved communities</b>						
Short term outcome Lead -						
<b>Actions on this short term outcome</b>		<b>Target completion date</b>	<b>Lead Organisation/ Partnership</b>	<b>Lead Officer</b>	<b>Performance Indicators for this short term outcome</b>	<b>Target Performance (increase/decrease/ frequency of data, etc)</b>

6.6.1	Work in partnership and support Community Councils to have in place robust community resilience plans.	2017	A& B emergencies planning	Carol Keeley	To Carol for data	
6.6.2	Develop clear contingency and resource plans for emergencies which are regularly tested and reviewed	2017	A& B emergencies planning	Carol Keeley	To Carol for data	
6.6.3	Reduce the risk for terrorism through effective multi agency processes	2017	Argyll & Bute Multi agency CONTEST group	<b>Chair of CONTEST Group</b>	Number of CT inputs/events	
6.6.4	The third sector works to achieve sustainability and improve resilience (e.g. breadth of income streams)		<i>The Council's Community Development team can contribute some success measures</i>  <i>HIE can also contribute through Community and Social Enterprise Account Management with specific organisations, but not as a lead.</i>	Glenn? Email re wording – Perf Indicators	To Glenn for data	
6.6.5	Communities are empowered through peer, social and third sector connections to work and play together and to have a voice which is heard			Glenn? Email re wording - Perf Indicators	To Glenn for data	

Strategic Partnerships	Supporting strategies / plans
Area Community Planning Groups Community Safety Partnerships Alcohol and Drugs Partnership Adult Protection Committee Child Protection Committee Strategic Housing Forum Violence Against Women Third Sector and Communities (CPP SUB Group)	local Police plan Fire plan Third Sector Partnership Business Plan HIE Resilient Rural Communities Policy Community Engagement Strategy Alcohol and Drugs Partnership Strategy Local Housing Strategy Third sector and Communities Plan

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**ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP – 19 FEBRUARY 2014****ALIGNING & REALLOCATING FINANCIAL RESOURCES****Introduction**

The purpose of this note is to set out the initial stage of how the CPP will align and reallocate financial resources to support delivery of the SOA. For 2014-15 it will only be possible to align budgets to the SOA outcomes. For later years it will be necessary to reallocate resources and budgets.

**Aligning 2014-15 Budgets**

It is proposed to align partners budgets for 2014-15 with SOA outcomes. It is simply proposed to ask partners to allocate their budget against each of the 6 SOA outcomes. A template is attached for this. Partners will be asked to complete the template by 31 March 2014. A report on the aligned budget will be submitted to the CPP in April.

**Reallocating Resources After 2014-15**

Reallocating resources to support delivery of the SOA outcomes will be a key element of the success of community planning. Reallocating resources will need significant consideration by partners and the CPP. The objective of this is to support delivery of the SOA. An essential element will be developing SOA delivery plans as these will set out in more detail what the CPP is seeking to achieve and therefore what should be the focus for allocating resources. A paper on this will be brought forward in the Summer.

**SOA BUDGET ALIGNMENT 2014-15 – ARGYLL AND BUTE CPP**

Name of Partner –		
SOA Outcome	2014-15 Net budget £000's	Comments
1.	The economy is diverse and thriving.	
2.	We have infrastructure that supports sustainable growth.	
3.	Education, skills and training maximises opportunities for all.	
4.	Children and young people have the best possible start.	
5.	People live active, healthier and independent lives.	
6.	People live in safer and stronger communities	
Total		